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5 September 1952

MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT: Intelligence Support for Psychological Warfare

1. Last Thursday, a week, you asked me to submit a paper accounting for the facts regarding the situation in intelligence support for psychological warfare and making some recommendations. The answer is attached.

2. Since writing this paper I have these things to report:

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a. At [REDACTED] request on Wednesday I met with several interested parties in that area to discuss the intelligence problem. My remarks were along the lines of this paper, pointing out that you would appreciate an opportunity to go to the POC meeting when General Balmer's paper was up for discussion and that they should bear in mind that the views expressed had not been accepted by yourself as yet. I also pointed out you probably preferred to deal with this orally in the POC rather than submitting in writing something to be incorporated in a CIA answer to the paper as a whole.

b. I have had discussions with Louis Olum, who is the coordinator of the IIA intelligence program in OIR/State, and with Fisher Howe. I have expressed my view that were the Department to speak to the Balmer paper by merely raising questions as to what it means and to take the view that all is being done that can be done, given existing resources (which I had reason to believe would be their position), it would only lead to another reaction that the Department is being obfuscatory. Furthermore, I suggested that instead there are acts of leadership open to the Department even assuming a shortage of funds for personnel to do the kind of job which they might prefer to do. Such an act of leadership could be an intention to propose the establishment of an IAC Subcommittee on the subject. While they do not accept these notions wholly, they are nonetheless at this time engaged in a flurry of activity. As a result of this, I anticipate, will be a more realistic appraisal of the situation and a fulfillment in the course of the next week of a promise, I believe, Fisher made to you to come up with some ideas on coordination in this field.

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